

# Letter from the President & CEO

At Stanford Health Care, we are deeply committed to improving health and advancing equity in our surrounding communities. Nowhere is this more visible than with our Community Health & Partnership Program, where we collaborate with local organizations to address unmet needs of our region's most vulnerable and underserved populations. Together, we've made significant strides in removing barriers to care and providing supports to help individuals and families live their healthiest lives.

In FY2022, Stanford Health Care invested \$642.5 million in services and activities benefiting our neighbors through financial assistance, health improvement programs, and training of health providers in community-focused care. We also continued to provide essential pandemic support, operating vaccination sites and providing testing in partnership with local leaders and public health departments. In addition to caring for COVID-19 patients, we adapted our operations to meet our region's ongoing, high demand for complex health services, driven by delays in care and other factors.

Working with our trusted partners, Stanford Health Care also strived to make a meaningful difference by addressing upstream issues that affect community health. Through our investments and other contributions, we supported programs focused on improving access to care, providing nutritious foods, reducing economic insecurity, and preventing homelessness. In FY2022, these efforts included a wide range of initiatives, from the Ravenswood Family Health Network's expansion of dental services for low-income patients to the Health Trust's Food Is Medicine program, distributing customized meals for patients with chronic and acute health conditions.

These programs — and many more — drive positive change in our communities and for our patients, families, and neighbors. We are proud to partner with these extraordinary organizations, and we look forward to continuing this important work to lift the health of all. With this year's report, I invite you to take the opportunity to learn more about our partnerships and initiatives that help so many achieve better health.

Sincerely,

A handwritten signature in black ink, appearing to read "David Entwistle". The signature is fluid and cursive, with the first name "David" and last name "Entwistle" clearly distinguishable.

David Entwistle  
President and CEO, Stanford Health Care